



Any ICOC member who is an executive officer of a California university, a nonprofit research institution or life science commercial entity may appoint an executive officer of the entity or to the dean of the medical school as the ICOC member's alternate.

| Alternate Member | ICOC Member | Institution |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------|
| Lars Berglund, MD PhD <i>Professor of Medicine Senior Associate Dean for Research Director, UC Davis CTSC University of California, Davis</i> | Ken Burtis, Ph.D. <i>Faculty Adviser to the Chancellor and Provost University of California, Davis</i> | University of California, Davis |
| Douglas Ziedonis, MD, MPH <i>Associate Vice Chancellor of Scientific Affairs University of California, San Diego</i> | David Brenner, M.D. <i>Vice Chancellor for Health Sciences and Dean, School of Medicine University of California, San Diego</i> | University of California, San Diego |
| Leon Fine, M.D. <i>Vice Dean of Research and Research Graduate Education, Chair, Biomedical Sciences Cedars-Sinai Medical Center</i> | Shlomo Melmed, M.D. <i>Senior Vice President, Academic Affairs & Dean of the Medical Faculty Cedars-Sinai Medical Center</i> | Cedars-Sinai Medical Center |
| Carl Ware, Ph.D. <i>Director, Laboratory of Molecular Immunology, Professor & Director Infectious and Inflammatory Disease Center Sanford Burnham Prebys Medical Discovery Institute</i> | Kristiina Vuori, M.D., Ph.D. <i>President, Professor and Pauline & Stanley Foster Presidential Chair</i> | Sanford Burnham Prebys Medical Discovery Institute |
| OPEN | Sam Hawgood, M.B., B.S. <i>Chancellor, Vice Chancellor Medical Affairs, Professor, School of Medicine University of California San Francisco</i> | University of California San Francisco |